

Министерство науки и высшего образования Российской Федерации
Федеральное государственное автономное образовательное учреждение
высшего образования
«Уральский федеральный университет
имени первого Президента России Б.Н. Ельцина»

Институт экономики и управления
Кафедра Международной экономики и менеджмента

ДОПУСТИТЬ К ЗАЩИТЕ ПЕРЕДГЭК

Зав. кафедрой Международной
экономики и менеджмента



Ружанская Л. С.
«08»июня 2022 г.

**ВЫПУСКНАЯ КВАЛИФИКАЦИОННАЯ РАБОТА
(МАГИСТЕРСКАЯ ДИССЕРТАЦИЯ)
ВЛИЯНИЕ ЗАКОНОДАТЕЛЬСТВА В ОБЛАСТИ ИНЖИНИРИНГА НА
СТРЕМЛЕНИЕ КОМПАНИЙ К СОЦИАЛЬНОЙ ОТВЕТСТВЕННОСТИ**

Научный руководитель: Елизавета Голоусова,
кандидат филологических наук

Нормоконтролер: Стерхов Александр Викторович
Студент группы ЭУМ-200004 Джаваид Аник



Екатеринбург
2022

Министерство науки и высшего образования Российской Федерации
Федеральное государственное автономное образовательное учреждение
высшего образования «Уральский федеральный университет

имени первого Президента России Б.Н. Ельцина»

Институт экономики и управления

Кафедра Международной экономики и менеджмента

ДОПУСТИТЬ К ЗАЩИТЕ ПЕРЕД ГЭК

Зав. кафедрой

(подпись) (Ф.И.О.)

« » 202__ г.

ВЫПУСКНАЯ КВАЛИФИКАЦИОННАЯ РАБОТА

(МАГИСТЕРСКАЯ ДИССЕРТАЦИЯ)

**" EFFECT OF ENGINEERING LAW ON ORGANIZATION'S COMMITMENT
TOWARDS SOCIAL RESPONSIBILITY"**

Научный руководитель: Голоусова Елизавета Сергеевна

Доцент, PhD

Нормоконтролер: Ф.И.О. Стерхов Александр Викторович

Студент группы ЭУМ-200004 Аник Джаваид

Екатеринбург 2022

TOPIC

**" EFFECT OF ENGINEERING LAW ON ORGANIZATION'S COMMITMENT
TOWARDS SOCIAL RESPONSIBILITY"**

Contents

1.INTRODUCTION	10
1.1.Background	10
1.2.Problem statement and Research gap.....	12
1.3.Purpose and Research questions	13
1.4.Research objectives.....	13
1.5.Research Model	14
1.6.Thesis Outline	14
2.Literature.....	15
2.1.Social responsibility and Organizations.....	15
2.2.Sustainability.....	17
2.3.Engineer’s engagement with social responsibility.....	18
2.4.Organisational involvement and corporate social responsibility	19
2.5.Engineering Law and Social Responsibility	20
2.6.Organizational commitment to social responsibility.....	22
2.7.Conceptual background and hypotheses development	23
2.7.1.External corporate social responsibility.....	24
2.7.2.Procedural justice	24
2.7.3.Training.....	25
2.7.4.Social performance	25
3.Methodology	27

3.1. Research Purpose	28
3.1.1. <i>Exploratory research</i>	28
3.1.2. <i>Descriptive study</i>	28
3.1.3. <i>Explanatory research</i>	28
3.2. Research Approach	29
3.3. Research Strategy	29
3.4. Sample selection	29
3.5. Data Analysis	30
3.5.1. <i>Outlier Analysis</i>	30
3.5.2. <i>Missing values</i>	32
3.5.3. <i>Frequency distribution</i>	46
3.5.4. <i>Descriptive Statistics</i>	47
3.5.5. <i>RELIABLILTY ANALYSIS</i>	51
3.5.6. <i>One Way ANOVA</i>	52
3.5.7. <i>CORELATIONAL ANALYSIS</i>	53
3.5.8. <i>REGRSSION ANALYSIS</i>	56
4. Result and Discussion	58
5. Conclusion	60
REFERENCES	61

Table of figures

<i>Figure 1:</i> Thesis outline	14
<i>Figure 2:</i> The pyramid of corporate social responsibility (Scherer et al., 2016)	16
<i>Figure 3:</i> Structure of methodology	28
<i>Figure 4:</i> Graph of Outlier analysis	30
<i>Figure 5:</i> Graph of Outlier analysis	31
<i>Figure 6:</i> Graph of Outlier analysis	31

Table of contents

Table 1: <i>What is your position in the organization?</i>	32
Table 2: <i>Are you willing to contribute your efforts for the organization's success?</i>	32
Table 3: <i>Were you previously aware of organization's commitment towards social responsibility?</i>	33
Table 4: <i>Is it important to you that companies operate in socially responsible manner?</i>	34
Table 5: <i>If a company had a proven track record of poor corporate social responsibility (CSR), would you be less interested in buying their products?</i>	34
Table 6: <i>Promotion of collaborative relationships with workers</i>	35
Table 7: <i>Improved relationships with funders</i>	35
Table 8: <i>Promotion of collaborative relationships with workers</i>	36
Table 9: <i>Improving relations with the community</i>	36
Table 10: <i>Improved economic performance</i>	37
Table 11: <i>Loyalty of customers / end user</i>	37
Table 12: <i>Improved reputation with NGOs</i>	38
Table 13: <i>Decreased risk of scandals and crises</i>	38
Table 14: <i>Lack of awareness of the management / ownership</i>	39
Table 15: <i>Complexity</i>	39
Table 16: <i>Impact on costs</i>	40
Table 17: <i>Lack of time</i>	41
Table 18: <i>Difficulty in predicting benefits</i>	41

Table 19: <i>Does your enterprise supply clear and accurate information and labelling about products and services, including its after-sales obligations?</i>	42
Table 20: <i>Does your business ensure timely payment of suppliers' invoices?</i>	42
Table 21: <i>Does your company have a policy to ensure honesty and quality in all its contracts, dealings and advertising (e.g. a fair purchasing policy, provisions for consumer protection, etc)?</i>	43
Table 22: <i>Do you have an open dialogue with the local community on adverse, or sensitive issues that involve your engineers (e.g. accumulation of waste outside your premises, vehicles obstructing roads or footpaths)?</i>	44
Table 24: <i>Are your engineers encouraged to participate in local community activities (e.g. providing engineer time and expertise, or other practical help)?</i>	45
Table 25: <i>Does your company give regular financial support to local community activities and projects (e.g. charitable donations or sponsorship)?</i>	45
Table 26: <i>Descriptive Statistics</i>	47
Table 27: The Cronbach's Alpha of their response consequences are as follows:	51
Table 28: <i>ANOVA</i>	52
Table 29: <i>Correlations</i>	Ошибка! Закладка не определена.
Table 30: <i>Model Summary</i>	56
Table 31: <i>ANOVA^b</i>	57

ABSTRACT

The majority of research on corporate social responsibility (CSR) focuses on its influence on financial performance or customer attitudes about CSR. Organizational commitments towards social responsibility have been the subject of very few research. This study investigates the effect of engineering law on organization's commitment towards social responsibility within a model that draws the social theory. Particularly, we examine the impact of three aspects of corporate social responsibility; role of organizations in promoting social responsibility, engineering law in directing organizations and relationship between engineering law and social responsibility. The study also discusses major implications for using CSR to increase employee commitment to the organisation and improve its performance. The analysis is based on a sample of 50 employees drawn from engineering organization in Russia. It is estimated that external CSR is positively associated to organisational commitment, and CSR makes at least as much of a great contribution to organisational commitment as job satisfaction for an employee.

Key words: Organizational commitment; corporate social responsibility; Engineering law, social theory,

CHAPTER 1: INTRODUCTION

1. INTRODUCTION

The backdrop of corporate social responsibility (CSR) and engineering law will be covered in this section. Let's begin with a general overview of the topic. There will also be a discussion of the problem, which will lead to the purpose, objective and formulation of the research questions.

1.1. Background

All businesses include social duties. The engineering community is no exception. Although, there is a wide range of views within the engineering industry on what these social responsibilities involve, with attitudes varying between sub-disciplines within engineering and throughout cultural groups (Rulifson and Bielefeldt, 2017). The way through which an individual makes attitudes about their corporate social duties as engineers has been investigated, as well as how these beliefs evolve over time. Sustainability can be achieved through social responsibility (Smith et al., 2021).

Organizations achieve long-term viability via paying close attention to their social and environmental impacts. Transparent, ethical behaviour provides a strategy that contributes to the long-term development of society (Loosemore and Lim, 2018). The threefold bottom line, sometimes known as "folks, world, and profits," is another principle of social responsibility (Hanlon, 2011). This is the concept that benefit may be made without harming the environment or taking advantage of people. Profit can be made while also caring for the environment and individuals. The idea of rising asset revenue is gradually being replaced by the idea of organisational success (Didier and Huet, 2008). Sustained development is the most critical issue for businesses worldwide, particularly in this age of worldwide downturn. Recent study on corporate social responsibility (CSR) has emphasised the importance of firms allocating significant resources to public benefit (Lindgreen and Swaen, 2010). Researchers advise businesses to view CSR spending as an initiative rather than an expenditure. Organizations have also recognised the many CSR profits and are working hard to integrate it into all aspects of their business operations (Baxi and Ray, 2012).

Being a socially responsible organization frequently means paying more for materials and labour. However, there is a commercial argument to be made for corporate citizenship and employee

engagement (Matten and Moon, 2004). Engineers are lured to organisations with a strong track record for appropriate behavior, which including protection of the environment, in a competitive job market (Visser et al., 2010). A corporation may appeal to individuals with qualities like innovation, leadership, and the aptitude to work with a team through acting as a positive role model. Engineer's turnover is also reduced when employees are treated fairly. It's also beneficial for a company to stand out—for the proper reasons, of course. Being such a responsible corporate citizen may assist a business stand out (Carroll, 2015).

Engineer's engagement with social responsibility like laws, ethics, the environment, multiculturalism, employee appreciation, respect and service quality will be outlined in organization code of ethics (Carroll, 2008). Ever more entrepreneurs are taking it a step beyond by amending their corporate governance documents to have included their commitment to social concerns. Some organizations provide sustainability report that cover social, environmental and economic issues. Many engineering companies provide to community organisations in the towns where their operations are located. The objective is to contribute back to society while also delivering a signal about the company's beliefs (Frynas, 2009).

There is a lot of research on how corporate social responsibility affects engineer's commitment to the organization (Bénabou and Tirole, 2010). As CSR initiatives involved actions for the wellbeing of individuals and engineers, research indicate that business social responsibility promotes engineer engagement to the firm. Several other research, such as Moskowitz (1972), Greening and Turban (1996), Freeman and Albinger (2000), Backhuas et al. (2002), Dawkins and Peterson (2004), have found that corporate social responsibility attracts driven potential engineers and strengthens commitment of employees. CSR boosted employee organisational engagement, according to Brammer et al. (2007). HRM is a major contribution to CSR, according to Sharma et al. (2009). According to Scott (2004), corporate social responsibility improves a company's reputation in the community, which aids in recruiting potential engineers (Carroll, 2015). As a result, this study looks into the effects of CSR on employees' organizational commitment in Russia.

Engineer's behaviour and CSR researchers have advised that CSR be used to strengthen engineer's bonds with organizations and improve engineers and organisational performance towards social responsibility (Kitzmueller and Shimshack, 2012). Engineer dedication has also

been shown to have a positive impact on organisational performance in research. Engineer's commitment is seen as a vital success component for every business (Tai and Chuang, 2014). Corporate social responsibility (CSR) is being used as a strategic tool to establish positive relations with staff or engineers. Leading organisations use corporate social responsibility to build engineering laws and positive relationships with not only various parties but also members of the organisation such as engineers (McWilliams et al., 2006). The impact of corporate social responsibility on the engineer engagement and organisational success is examined in this study. This study revolves around the research objectives and questions.

1.2. Problem statement and Research gap

Several studies have been conducted on a variety of factors relating to corporate social responsibility, organizations, and their consequences. Mahoney and Kor and (2005), for instance, investigated the impact of resource deployment dynamics, management, and democracy on corporate strategy and discovered that "increasing marketing expenditures is a persistent competitive edge (Frynas and Yamahaki, 2016). The association between R&D deploy effort and economic consequences is positively moderated by managers' firm-specific knowledge. By submitting marketing deployment to heightened scrutiny and giving good signals to the market about the organization, managerial ownership enhances economic gains (Liang and Renneboog, 2017)." Worker responses to corporate social responsibility were researched by Rupp, Aguilera and Ganapathi (2006) (Grayson and Hodges, 2017). Marin and Sanchez (2014) looked at CEO reputation, senior management in engineering law, and the function of corporate governance as a moderator. Amran and Usman (2015) investigated the relationship between corporate social responsibility and engineering law in Russian companies and discovered that "the CSR fee does not harm firms due to the uniform amount and systematic approach." Moreover, it has the potential to attract both FDI and SRI (Socially Responsible Investment) (Grayson and Hodges, 2017).

The CSR fee, on the other hand, has an adverse effect on revenue, but if seen as an asset, it has the opportunity to generate larger gains in the future" (Wang et al., 2016). To use an intricate, compelled tool administrated to corporate CEOs, Aupperle, Carroll, and Hatfield (1985) conducted an empirical investigation of the impact of corporate social responsibility and cash flow and ended up finding that there was no relationship among the social responsibility and revenue growth. Different levels of social theory, in particular, were not shown to be related to variability (Tilt,

2016). To explore the risk management hypothesis, Merrill and Godfrey (2009) looked at the relationship among corporate social responsibility and value for shareholders (Lyon and Maxwell, 2020).

The findings highlight the relevance of engineering law and imply that external CSR is significantly associated to organisational commitment and that CSR contributes at least as much to organizational citizenship behavior as employee satisfaction (Lyon and Maxwell, 2020). Stanwick (1998) investigated the relationship among corporate financial responsibility, organisational size, business results, and environmental performance like ethics and polices, concluding that "the findings of the study show that a company's corporate social performance is indeed influenced by the firm 's size, its level of cash flow, and the sum of carbon emissions and effluent discharged via organization." By following engineering legislation, the current study aims to assess the Organisation's responsibility to social responsibility (Lyon and Maxwell, 2020).

1.3. Purpose and Research questions

We will define our aim, research objectives and questions based on the preceding conversation. The main objective of this thesis is to study more about effects of engineering law on organization's commitment towards social responsibility. The following research questions will be used to do this:

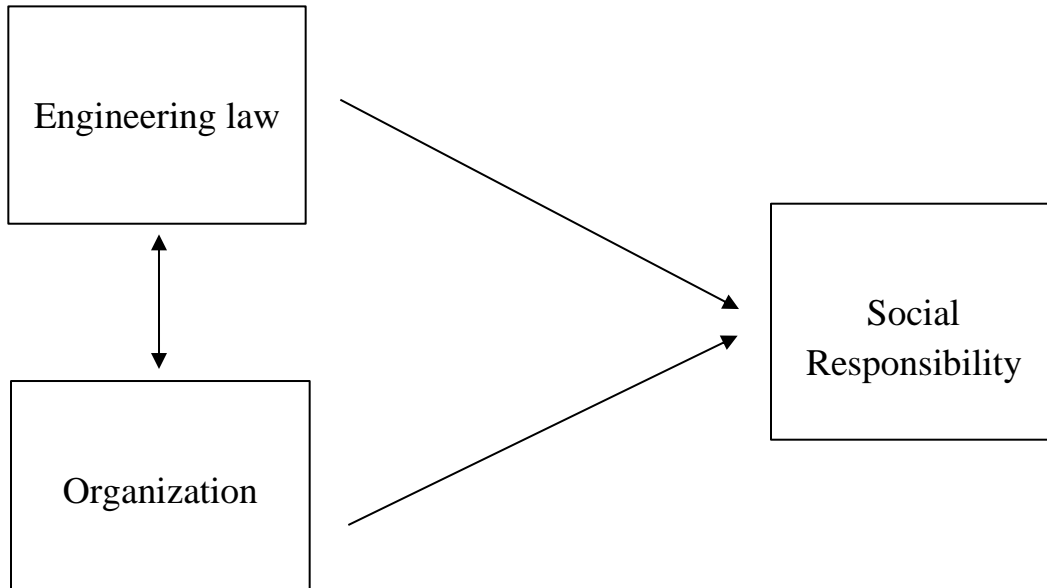
1. What is the role of organizations in promoting social responsibility?
2. What is the role of engineering law in directing organizations?
3. What is the relationship between Engineering law and social responsibility?

1.4. Research objectives

The study would cover the following objectives:

1. To study the role of organizations in promoting social responsibility
2. To study the role of engineering law in directing organizations
3. To study the relationship between engineering law and social responsibility

1.5. Research Model



1.6. Thesis Outline

The thesis contains of five chapters and the outline can be observed in figure 1. The thesis starts with an introduction followed by literature review, methodology, data analysis and finally conclusion and recommendations section.

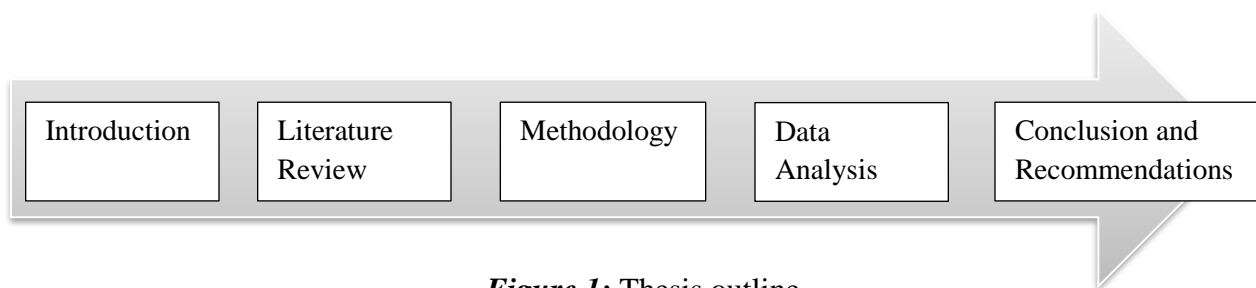


Figure 1: Thesis outline

CHAPTER 2: LITERATURE REVIEW

2. Literature

2.1. Social responsibility and Organizations

It is considered that the concept of corporate social responsibility has been adopted by organizations they should "give something back" to society. Even though the theoretical foundations of CSR have been hotly disputed, empirical research typically focus on only a few areas, indicating that concept may not be in line with current practices and impede knowledge, understanding, and progress of CSR (Lindgreen et al., 2009).

Issue for most folks, community, and societal wellbeing should be at the forefront of engineering. Emphasis on these beneficial aspects of engineering can assist attract people to the field (Latapí Agudelo et al., 2019). Engineers are being expected to expand their array of responsibilities to include new fields such as the poorest countries, the environment, appropriate copyright use, security and privacy concerns, and so on (Carroll, 2015).¹ This statement from the authors of Citizen Engineer gives engineers a chance to advance solve society's dynamic concerns by engineering law. In order to make a decision and create with compassion, many future complicated challenges will necessitate emotional and social ties with community members (Advantage, 2020). As a result, future engineers' social obligations are expected to be complex, ranging from compliance to laws and rules to environmental conservation and caring for society's excluded and underprivileged (Portney, 2020).

The Ethic of engineering law framework, as applicable to industries in broad and engineering innovation in particular, has had a considerable influence on the whole study (Wickert and Risi, 2019). The Ethical principle emphasises the importance of caring in ethical behaviour. Engineering could become a safe if individuals choose to care for others via their work initially, rather than obeying the rules or principles if they clash (Watson, 2015). With more engineers following the Ethical framework, an ethos of care can flourish, and engineers' intuition will shift from designing for safety and the law to caring for people, organizations, the climate, and society as a whole. Engineers rely heavily on the functional integrity of legal and economic processes and organizations to have a positive impact on society (Lau et al., 2016). To a large extent, legislation

and political choices affect how and to what effect their work is being used: if undesired side effects are regulated, risks are managed, and expenses and rewards are fairly distributed. In other words, regulations and political decisions affect whether or not the work of engineers will be valuable to society. Furthermore, the large bulk of engineers work as employees of hierarchical organisations (commercial or federal) (Scherer et al., 2016).



Figure 2: The pyramid of corporate social responsibility (Scherer et al., 2016)

These organisations have a significant effect on what engineers do and how they do it, and they facilitate and restrict their work in important ways (Schäfer, 2016). The legal system creates these organisations and determines how they operate (Yakovleva, 2017). This is not claimed that the political and legal organizations are capable of performing their functions. When viewed it through eyes of an engineer who needs to perform their work in a morally acceptable or ethical manner, and who seeks to participate positively to society through their work, since I have previously explained, significant flaws in established standards and laws for strategic decision could be recognized (Scherer et al., 2016). Humans, on the other hand, can change standards and policies for democratic decision. Engineers could contribute a helpful role in changing these social structures through elected representatives of the people (Schäfer, 2016). One requirement is that they be enlightened on essential and quite well knowledge about these organizations and their operations (Schrempf-Stirling et al., 2016). They are unable to generate sound assessments on the accurately describe of these organizations, as well as on possibilities and recommendations for

reform, without this understanding. In this case, "sound" means "compatible with relevant existing and quite well knowledge." "Help convey for social responsibility" is the word used here (Bhardwaj et al., 2018).

2.2. Sustainability

Sustainability can be achieved through social responsibility. Implementing essential social responsibility concepts like oversight and accountability may maintain an organization's or platform's long-term stability and performance (ASQ, 2013). The International Organization for Standardization (ISO) released a global convention in 2010 to assist businesses in assessing and managing their social responsibilities (Mulligan, 2017). The ISO 26000: Guideline on Social Responsibility describes social duty as "a company's responsibilities for the effects of its actions and operations on social and environmental, as demonstrated by ethical and transparent behaviour that:

- Makes a significant contribution to long-term development, encompassing health and societal well-being
- Takes account engineers' aspirations
- Is in accordance with current laws and international standards of conduct
- Is practised in the organization's interactions and is incorporated across the organization

Organizations achieve long-term viability via paying close attention to their social and environmental impacts (Dictionary, 2017). Transparent, ethical behaviour provides a strategy that contributes to the long-term development of society. The threefold bottom line, sometimes known as "folks, world, and profits," is another principle of social responsibility. This is the concept that benefit may be made without harming the environment or taking advantage of people (Etzion, 2018). Profit can be made while also caring for the environment and individuals. The idea of rising asset revenue is gradually being replaced by the idea of organisational success (Theis and Tomkin, 2015). Sustained development is the most critical issue for businesses worldwide, particularly in this age of worldwide downturn (Jacques, 2020). Recent study on corporate social responsibility (CSR) has emphasised the importance of firms allocating significant resources to public benefit. Researchers advise businesses to view CSR spending as an initiative rather than an expenditure. Organizations have also recognised the many CSR profits and are working hard to integrate it into all aspects of their business operations (Montabon et al., 2016).

For instance, Buchholz and Alexander (1978), Wood and Cochran (1984), Stanwick and Stanwick (1998), Siegel and McWilliams (2001), Ziegler and Arx (2008) explored the relationship between financial performance, consumer behaviour, and environmental effects. Several research, like Peattie, Ali et al and Brinkman (2008)., have likely supported the favourable benefits of CSR on customer behaviour (2010). Achoa and Heslin (2008) have stressed the strategic importance of corporate social responsibility in achieving company success. Moreover, little study has been done on engineers' attitudes regarding CSR and how that affects their organisational commitment. Organizations, on the other side, are concerned about excessive staff turnover, unavailability, and low employee incentive towards work and organization (Montabon et al., 2016).

Being a socially responsible organization frequently means paying more for materials and labour. However, there is a commercial argument to be made for corporate citizenship and employee engagement (Haski-Leventhal et al., 2017). Engineers are lured to organisations with a strong track record for appropriate behavior, which including protection of the environment, in a competitive job market (Story et al., 2016). A corporation may appeal to individuals with qualities like innovation, leadership, and the aptitude to work with a team through acting as a positive role model. Engineer's turnover is also reduced when employees are treated fairly. It's also beneficial for a company to stand out—for the proper reasons, of course. Being such a responsible corporate citizen may assist a business stand out (Alonso-Almeida et al., 2015).

2.3. Engineer's engagement with social responsibility

Engineer's engagement with social responsibility like laws, ethics, the environment, multiculturalism, employee appreciation, respect and service quality will be outlined in organization code of ethics (Onkila, 2015). Ever more entrepreneurs are taking it a step beyond by amending their corporate governance documents to have included their commitment to social concerns (Closon et al., 2015). Some organizations provide sustainability report that cover social, environmental and economic issues. Many engineering companies provide to community organisations in the towns where their operations are located. The objective is to contribute back to society while also delivering a signal about the company's beliefs (Brejning, 2016).

There is a lot of research on how corporate social responsibility affects engineers commitment to the organization (Reinhardt et al., 2020). As CSR initiatives involved actions for the wellbeing of individuals and engineers, research indicate that business social responsibility promotes

engineer engagement to the firm. Several other research, such as Moskowitz (1972), Greening and Turban (1996), Freeman and Albinger (2000), Backhuas et al. (2002), Dawkins and Peterson (2004), have found that corporate social responsibility attracts driven potential engineers and strengthens commitment of employees (Glavas and Kelley, 2014). CSR boosted employee organisational engagement, according to Brammer et al. (2007). HRM is a major contribution to CSR, according to Sharma et al. (2009). According to Scott (2004), corporate social responsibility improves a company's reputation in the community, which aids in recruiting potential engineers (Ali et al., 2010). As a result, this study looks into the effects of CSR on employees' organizational commitment in Russia.

2.4. Organisational involvement and corporate social responsibility

There is a lot of research on how corporate social responsibility affects engineers commitment to the organization (Kim et al., 2010). As CSR initiatives involved actions for the wellbeing of individuals and engineers, research indicate that business social responsibility promotes engineer engagement to the firm. Several other research, such as Moskowitz (1972), Greening and Turban (1996), Freeman and Albinger (2000), Backhuas et al. (2002), Dawkins and Peterson (2004), have found that corporate social responsibility attracts driven potential engineers and strengthens commitment of employees (Cycyota et al., 2016). CSR boosted employee organisational engagement, according to Brammer et al. (2007). HRM is a major contribution to CSR, according to Sharma et al. (2009). According to Scott (2004), corporate social responsibility improves a company's reputation in the community, which aids in recruiting potential engineers (Tsourvakas and Yfantidou, 2018). As a result, this study looks into the effects of CSR on employees' organizational commitment in Russia.

We propose that engineering practise does not reside beyond the realm of societal concerns (Sun and Yu, 2015). That is to say, engineering has an intrinsic (and inescapable) social consequence. Engineering is built on this social interaction (inter alia). The behaviour of a professional engineer towards fellow engineers, employer, customers, and the community (as defined by standards of conduct or laws) is an important aspect of their work, yet it is neglected in the process of education and by professional bodies. The researchers are concerned that professional accountability has been overlooked in engineering practice (Bauman and Skitka, 2012). This includes subjects like:

- Safety and Welfare of the Public and of Clients

- Professional Ethics
- Legal Liabilities of Engineers
- Environmental Responsibilities
- Quality
- Communications

2.5. Engineering Law and Social Responsibility

Law is used for a different purpose, including assisting social assistance transaction records, appropriate remedial justice, compensation for wrongdoings, attempting to prevent from diseases and injuries, punishing crime, helping to protect cultural and natural heritage, trying to coordinate collaboration, and trying to promote productive work in the academic fields (Bauman and Skitka, 2012). Diverse organizational realms produce and pursue law's varied purposes: courts, legislatures, administrative authorities, and private entities. Usually, individuals are left vulnerable to the capricious misuse of authority by powerful persons in a society organised under law. Individuals in nations where the rule of law prevails may be largely oblivious of it because their lives are not disrupted through corruption and power misuse (Bauman and Skitka, 2012).

The United Nations Secretary-General has defined the Rule of Law as "a principle of democratic accountability whereby all individuals, organisations, and agencies, both private and public, such as the state itself, are responsible to laws that are openly espoused, equitably imposed, and individually brought to court, and are consistent with international human rights rules and norms (Gupta and Sharma, 2016)." It also calls for security measures to make sure that the supremacy of the law, equality under the law, responsibility to the law, impartiality in the application of law, balance of powers, involvement in decision, access to justice, evasion of arbitrary nature, and legal and procedural clarity are followed. [Secretary-Report: General's Transitional Justice and the Rule of Law in Conflict and Post-Conflict Societies] (s/2004/616) (Chaudhary, 2017). Law in engineering presents a radical change of mindset about law, as a career and a subject that is more interested with engineering than with lawsuits, and has a lot in common with engineering in terms of how it creates usable gadgets for their customers (Kim and Kim, 2020). It makes usage comparisons to suggest ways to improve legal construction, (Hodge, 2012) advocate for a reform of legal ethics so that the professional can learn from past mistakes, and alter legal research and education.

Although engineering and law appear to have little in common, law has an impact on every discipline. Engineers work with technically skilled ideas, models, and technologies, and the regulations that govern their work are often as complicated as the work themselves. While engineers could be hesitant to commit time to a discipline like law, there are a few rules that engineers should be aware of in order to prevent legal issues (Sun and Yu, 2015). Take the effort to learn what type of engineering legislation can affect their jobs, both favorably and adversely, can benefit engineering management and engineering professionals in the long term.

Engineering firms collaborate with their clients. A contract is involved in almost every endeavour (McNamara et al., 2017). Agreement is a legal document bringing papers that lay the groundwork for an engineer's job. Understanding the fundamentals of contract law will assist engineers defend their legal rights and responsibilities, as well as avoid possible lawsuits related to unintentional contract breaches. In engineering, tort laws largely address civil harms that may occur as a result of incompetence. For protection and firms against complex liability issues, engineers should have some knowledge about the engineering law (De Roeck et al., 2016).

Patent applications, contracts, and confidential inventions and goods are all covered under intellectual property laws. It is critical for engineers to understand patent law in order to avoid inadvertently violating on another's copyrights or relinquishing their own (Crawford, ASME, 2012). Companies frequently have their own copyright policy. Engineers must be aware of these policies and how they may impact their job (Glavas and Godwin, 2013). Engineering managers and Engineers should be familiar with the rules that govern the employment process and the environment. Everything from hiring procedures to workers' compensation is covered by federal and state legislation. In the engineering sector, health and safety regulations are crucial (Glavas and Godwin, 2013). A few of these laws also address discrimination in employment, medical coverage, and the preservation of employees' rights (Farooq et al., 2017).

Each of these subjects has to do with an engineer's interactions with others, including customers, community, organizations, employees, and the engineering profession . Randomized controlled trial thinks that engineers should study engineering law from the standpoint of a moral agent rather than a moral critic when it comes to engineering law. Engineering law is not a distinct issue for engineers; it is a component of the core of engineering as (Sluss and Ashforth, 2008) it relates to the engineer's job obligations to society. The authors do not advocate that the engineering

community model itself after the practice of law; in fact, fundamental variations between states have substantial consequences.

Because participating in the formulation of national professional codes is impossible for every practising engineer, it may be preferable to localise this practice for professional engineers (Boğan et al., 2018). In conventional engineering environments, this can be accomplished via developing rules of ethics at the organization, department, and division levels. Texas Instrument and Bell Helicopter have both had good results designing company rules that outline how professional engineers "agree to relate to one another (Esmaeelinezhad et al., 2015)."

2.6. Organizational commitment to social responsibility

Organizational commitment is the subject of a large body of research that has looked at both the causes and implications of engagement on employee behaviour, such as turnover rates, work performance, and wellbeing of employees (Edwards and Peccei, 2010). Meta-analytic examinations of the literature reveal that professional experience, rather than recruiting and selecting employees or selecting, drives organisational commitment, and emphasise the relevance of work engagement in this approach (Alfaro-Barrantes, 2012). Organizations have tried to earn corporate strategy capital from accepting business, social, and environmental commitments as the opportunities and challenges connected with these commitments have been understood better. In consideration of this, several lines of research have looked into whether improved social awareness has economic rewards (Wieseke et al., 2007).

The relevance of workers in corporate social responsibility (csr has gotten a lot of attention in this area of study (De Roeck et al., 2014). These research shows that enhanced social responsibility pays off, such as the finding that more socially responsible firms are more appealing to prospective employees, resulting in larger candidate pools and a more engaged working population even though "staff members will be proud to recognise with work organisations that have highly favorable reputation and image (Valentine and Fleischman, 2008)." However, according to a latest study, 58percent of Russia employees consider their employer's social and environmental duties are highly essential, and additional data suggests that corporate environmental and social principles may" plays an important role inside the recruitment and training of new graduates (Fatma et al., 2018).

2.7. Conceptual background and hypotheses development

Meyer and Allen (1990) define three types of organisational responsibility: affective and continuance that is defined as "an emotional attachment to, proof of identity with, and participation in the organization," and behavioural responsibility, which is defined as "an emotional attachment to, proof of identity with, and engagement the Continuance commitment refers to the 'felt costs of leaving the organisation,' while normative commitment refers to the 'considered responsibility to stay in the organization (Deng et al., 2020).' Recent meta-analytic research shows that each of these types of responsibility is linked to engineer's turnover and aspirations to leave the company, and that continuance commitment has a stronger link to a variety of desired employee consequences, such as attendance, work performance, pressure, wellness, and collaborate dispute and disagreements (Potocan and Nedelko, 2015).

Individuals perceive oneself as part of a social groups, according to social theory. According to social theory, the perception of an individuals of themselves, or self-concept, is affected through their affiliation with social groups, such as the organisation for which they work (Bravo et al., 2017). People strive to create or improve their positive self-concept by comparing their own and their firm's features to those of other groups and individuals (Abd-Elmotaleb et al., 2015). Positive comparison contributes to a higher consciousness, whereas negative ones lead to a lower self-esteem. The degree of a person's affiliation with an organisation may be influenced via their perceptions of the firm's image, or their ideas about the 'unique, fundamental, and everlasting features of the organization (Farooq et al., 2014).' Individual people are happy when they connect oneself with organisations that have rewards and recognition, according to social theory, since affiliation with those organisations enhances their self-concept (De Roeck et al., 2016).

Employees evaluations of a corporation's values, ethics, and social responsibility have lately been claimed to have a substantial effect in moulding workers' judgments of the desirability of large organisations.. Recent data reveals that workers and the wider populace place a considerable and increasing value on corporate principles, including socially responsible (Newman et al., 2016). People also "indirectly affect that are consistent with important components of their values" and "support the organizations that express those personalities (Farooq et al., 2017)."

Workers may also be required to determine with organizations' social responsibility (csr, resulting in increased organisational engagement, according to social theory. We differentiate four types of

CSR in this research external CSR, training, social performance and procedural justice, and we look at the consequences of each for organizational responsibility. The relationship among organisational commitment and each facet of CSR is explored within a framework that differentiates among gender and contains a set of control variables selected from the literature, as suggested by social theory.

2.7.1. External corporate social responsibility

External CSR involves philanthropic and public contributions, as well as the company's external long - term socio and ethical position toward customers and other external customers. Organization's contributions in this arena are largely elective, as CSR is focused with measures that go above the required limit. Engineers are likely to acquire ideas about external CSR based on external and internal sources of information, such as the media and direct experience in the industry (Wehrlé, 2018). Recent business experience in the petroleum and pharmaceutical companies has highlighted the detrimental repercussions of irresponsible behaviour toward the climate or customers for brand equity (Closon et al., 2015). Meanwhile, recent research has found beneficial links with business reputation and philanthropy, as well as corporation engagement in social concerns and image. Workers will be glad to identify with firms that have a favorable external reputation, according to social theory, hence there should be a positive association of organizational citizenship behavior and external CSR (Closon et al., 2015).

2.7.2. Procedural justice

Equality in the methods through which organisations and their members make allocation choices is the focus of procedural justice. Organizational justice can be classified as part of the ethical citizenship area in Carroll's (1979) taxonomy (Anser et al., 2020). It is associated also with mechanisms by which businesses assess performance of employees and guarantee that workers of all genders and races are treated fairly, and is thus closely linked to socially responsible behaviour in companies (Ferreira and de Oliveira, 2014). Both theory of social exchange and the establishment of the norm of reciprocity contribute to the conceptual link among organisational responsibility and aspects of organizational justice. Put simply, positive acts means that employees provide employees a reason to respond with their behavior and attitudes (Shahin and Zairi, 2007). Engineers are required to connect with ethical organisations, therefore there may be a positive association among procedural justice and affective organisational responsibility. The extant

literature backs up these claims with compelling objective research: there is a substantial link among organisational ethics and work satisfaction, and investigations of the link among organisational responsibility and procedural justice level that they are strongly linked (Maignan and Ferrell, 2004).

2.7.3. Training

Training may help both the employee and the company; it may also be tailored to the organization's needs or include employable skills that the employee can apply in a variety of situations (Mory et al., 2016a). Because training improves both the employees and organizations, and because it is vulnerable to universal benefit effects from other firms, organizational training can be viewed as both investments and a socially responsible endeavor. In reaction to both the financial gains that flow to the person and the expectation that employees connect with firms that pursue socially responsible acts, a positive association among training and emotional attachment may be anticipated (Mory et al., 2016a). A significant positive relationship among continuance commitment and management training spending has been shown in previous studies.

2.7.4. Social performance

As per, the social performance refers to the practises, values, and consequences of a managerial approach with organizations, institutions, communities, individuals, and the world in terms of intentional commercial actions and unanticipated business consequences (Mory et al., 2016b). CSP is defined as "the structure of the social responsibility law, social attitudes, procedures, programmes, laws, and verifiable consequences as they pertain to the company's engineer stakeholder, and societal interactions" (Aladwan et al., 2013). According to Wood's concept, in order to evaluate an individual's overall social efficiency, a researcher must examine the amount to which social responsibility ethics impact activities taken on the behalf of organization (Figueiredo, 2017). The prevalence and form of programmes and policies required to facilitate the interaction of organizations, as well as visible results that matter most to the organization's assets, policies and laws (Dung, 2020). As a result, the author's efforts to evaluate and analyse social performance are linked to concepts, procedures, and results.

A CSP model has been established by certain researchers to assist identify whether or not a business is liable for its legal and economic interests and hence becomes socially conscious (Haque et al., 2019). Their approach is a three-dimensional paradigm that allows managers to evaluate

data without stress. They are socially responsible divisions, social responsive mechanisms, and consumer social problems. For example, 'CSP model presents a system's method to comprehending CSP (BeBe and Bing, 2016). In the CSP model, the researcher proposed three Sustainability principles that characterise structural linkages among enterprises, communities, and individuals. Organizational legitimacy, public accountability, and leadership and decision - making are the three (Nejati and Ghasemi, 2013).

The organizational legitimacy concept states that commercial organisations are given authority and validity by society, and that these companies must use their position appropriately in the society (Baloyi, 2018). The notion of public accountability also implies that organisations are accountable for any consequence connected to their objectives or areas of social engagement. Due to the size and operations, each company has specific responsibilities (Baloyi, 2018). The management discretion concept emphasises that managers are ethical agents who are required to employ all relevant flexibility toward socially responsible outputs at the individual level. Thus, within the bounds of economical, legal, and ethical limits, an absolute freedom and responsibility to choses and act are upheld (Baloyi, 2018).

CHAPTER THREE: RESEARCH METHODOLOGY

3. Methodology

The methodology of the research is described in this chapter. The figure depicts the structure of this chapter. The research purpose is presented first, followed by the research paradigm. Furthermore, the research method and data collection are discussed, followed by sample selection and data analysis, and finally, reliability and validity. The survey was conducted and was sent to all of the employees of the company. Engineers were urged to take the survey throughout work hours, and it was sent out via corporate mail. The data were conducted using pre-addressed postage-paid envelopes that were delivered to an independent research firm that analyzed the responses. There were 50 replies collected, but missing data restricted the number of observations accessible for analysis to across the organization. This equates to a 63 percent acceptable number of respondents.

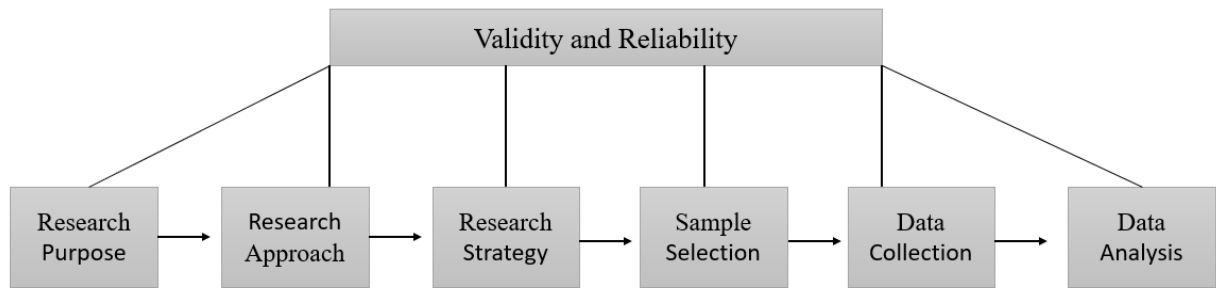


Figure 3: Structure of methodology

3.1. Research Purpose

As per to Yin (2003) research methodology can be of three types; exploratory, descriptive and explanatory.

3.1.1. Exploratory research

The purpose of exploratory research is to determine the feasibility of a proposed research process or to outline the questions and hypotheses of a future study. The basic goal of exploratory research is to gather as much data as possible in a certain field of study and to illuminate it in a variety of ways. This form of research is frequently utilised to develop a deeper understanding and thus a foundation for future research.

3.1.2. Descriptive study

The purpose of descriptive research is to provide a comprehensive description of a topic in its context. The who, how, what, when, and where questions are answered using a descriptive research approach. Descriptive researchers are frequently utilised when there is already some knowledge about the issue that can be utilized to categorise the data into models. Moreover, this style of research concentrates on certain aspects of a broader field.

3.1.3. Explanatory research

The data presented in the explanatory research is pertinent to the cause-and-effect relationship. It illustrates how things happen. Implementing explanatory research can be useful when the field of research and understanding of the material has become even more extensive. In order to put theoretical ideas into practise, this form of study necessitates a sufficient level of understanding in the research topic. To perform explanatory research, the researcher must first formulate a theory

and then analyse the hypothesis's outcome. It is critical that the study be carried out without the possibility of an unanticipated element influencing the outcome.

Because it intends to get a greater knowledge of organisations' commitments to social responsibility, this thesis will primarily serve as an exploratory research project. Because CSR is such a sophisticated phenomenon explanatory study can be utilised to help clarify it. However, because it answers the issues of how corporations engage in CSR, this thesis will also be descriptive. Furthermore, the thesis will take an explanatory approach in that it will look into the cause-effect relationship between CSR engagement with organisations and the impact on engineering law.

3.2. Research Approach

There are two types of research methods from which to select: quantitative and qualitative. The concepts on which these 2 are based are the most significant distinction between them. The data collection in the qualitative research method is dependent on soft data, such as qualitative surveys. The quantitative research method consists of data collecting and statistical facts as a means of measuring. Because it emphasizes on words rather than figures, this thesis is based on a qualitative research strategy. This holds true for all of our research questions, most of which are dependent on written sources. This was the best option for research questions one and two since we wanted to learn more about why organisations do CSR and how they do it. Our original intention was to employ a quantitative research approach to answer the research question.

3.3. Research Strategy

The research strategy is obtained in order to answer the research questions, according to the statement. To address the research questions, one can use one of five major research approaches: surveys, experiment, archival analysis, history, or case analysis. In this research we have selected surveys.

3.4. Sample selection

The purpose of this research is to determine the impact of Engineering law and CSR activities on employee organisational commitment towards social responsibility. This is a preliminary research based on primary data and secondary data. The basic data is gathered from professional engineers by various organisations in Russia. Employees from various organisations in Russia engaged in CSR activities make up the sample population. According to the population size, an

adequate number of questionnaires is distributed among the engineers engaged in the selected engineering enterprises in Russia.

3.5. Data Analysis

3.5.1. Outlier Analysis

Outlier Analysis is a process that involves identifying the anomalous observation in the dataset.

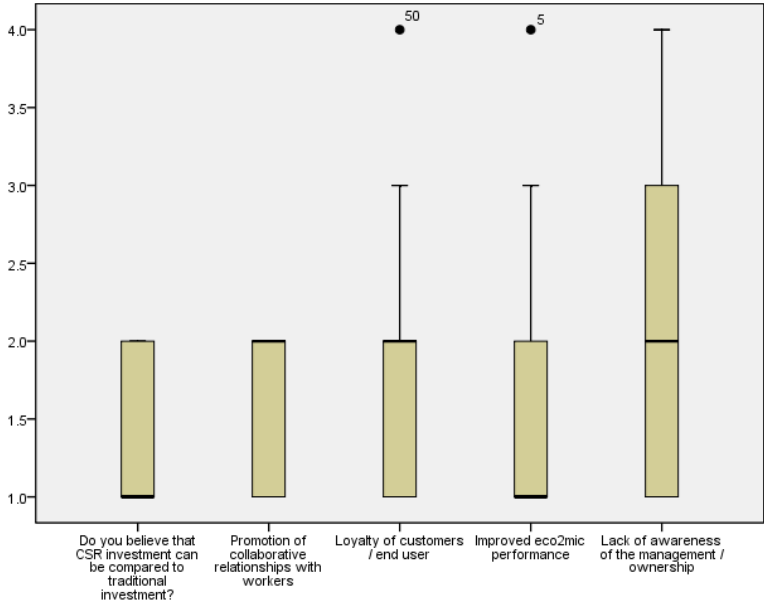


Figure 4: Graph of Outlier analysis

Our boxplot indicates some potential outliers for all 5 variables. Here is the box plot for this dataset. The circle is an indication that an outlier is present in the data. The number 50 AND 5 indicates about observation in the dataset is the outlier.

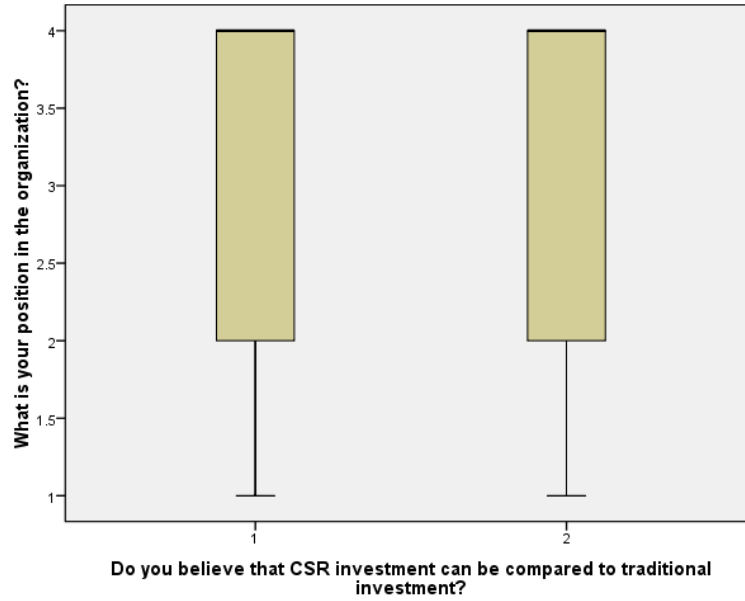


Figure 5: Graph of Outlier analysis

There are no circles or asterisks on either end of the box plot; this is an indication that no outliers are present.



Figure 6: Graph of Outlier analysis

Here is the box plot for this dataset. The circle is an indication that an outlier is present in the data. The number 50 indicates which observation in the dataset is the outlier.

3.5.2. Missing values

In missing value is a respondent might not answer every question in a survey, or you might make errors when entering your data.

Table 1: *What is your position in the organization?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	6	12.0	12.2	12.2
	2	9	18.0	18.4	30.6
	3	5	10.0	10.2	40.8
	4	29	58.0	59.2	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 2: *Are you willing to contribute your efforts for the organization's success?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	49	98.0	100.0	100.0
Missing	System	1	2.0		
Total		50	100.0		

Table 3: *Were you previously aware of organization's commitment towards social responsibility?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	45	90.0	91.8	91.8
	2	4	8.0	8.2	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 4: *Is it important to you that companies operate in socially responsible manner?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	44	88.0	91.7	91.7
	2	4	8.0	8.3	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 5: *If a company had a proven track record of poor corporate social responsibility (CSR), would you be less interested in buying their products?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	33	66.0	67.3	67.3
	2	16	32.0	32.7	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 6: *Promotion of collaborative relationships with workers*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	22	44.0	46.8	46.8
	2	25	50.0	53.2	100.0
	Total	47	94.0	100.0	
Missing	System	3	6.0		
Total		50	100.0		

Table 7: *Improved relationships with funders*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	25	50.0	52.1	52.1
	2	21	42.0	43.8	95.8
	4	2	4.0	4.2	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 8: *Promotion of collaborative relationships with workers*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	22	44.0	46.8	46.8
	2	25	50.0	53.2	100.0
	Total	47	94.0	100.0	
Missing	System	3	6.0		
Total		50	100.0		

Table 9: *Improving relations with the community*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	37	74.0	77.1	77.1
	2	9	18.0	18.8	95.8
	3	1	2.0	2.1	97.9
	4	1	2.0	2.1	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 10: Improved eco2mic performance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	29	58.0	59.2	59.2
	2	17	34.0	34.7	93.9
	3	2	4.0	4.1	98.0
	4	1	2.0	2.0	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 11: Loyalty of customers / end user

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	21	42.0	42.0	42.0
	2	27	54.0	54.0	96.0
	3	1	2.0	2.0	98.0
	4	1	2.0	2.0	100.0
	Total	50	100.0	100.0	

Table 12: *Improved reputation with NGOs*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	27	54.0	55.1	55.1
	2	16	32.0	32.7	87.8
	3	4	8.0	8.2	95.9
	4	2	4.0	4.1	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 13: *Decreased risk of scandals and crises*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	16	32.0	33.3	33.3
	2	24	48.0	50.0	83.3
	3	5	10.0	10.4	93.8
	4	3	6.0	6.3	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 14: Lack of awareness of the management / ownership

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	12	24.0	25.0	25.0
	2	23	46.0	47.9	72.9
	3	4	8.0	8.3	81.3
	4	9	18.0	18.8	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 15: Complexity

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	11	22.0	23.4	23.4
	2	25	50.0	53.2	76.6
	3	4	8.0	8.5	85.1
	4	7	14.0	14.9	100.0
	Total	47	94.0	100.0	
Missing	System	3	6.0		
Total		50	100.0		

Table 16: *Impact on costs*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	18	36.0	37.5	37.5
	2	23	46.0	47.9	85.4
	3	3	6.0	6.3	91.7
	4	4	8.0	8.3	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 17: *Lack of time*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	8	16.0	16.7	16.7
	2	28	56.0	58.3	75.0
	3	3	6.0	6.3	81.3
	4	9	18.0	18.8	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 18: *Difficulty in predicting benefits*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	9	18.0	18.4	18.4
	2	29	58.0	59.2	77.6
	3	3	6.0	6.1	83.7
	4	8	16.0	16.3	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 19: *Does your enterprise supply clear and accurate information and labelling about products and services, including its after-sales obligations?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	36	72.0	75.0	75.0
	2	2	4.0	4.2	79.2
	3	10	20.0	20.8	100.0
	Total	48	96.0	100.0	
Missing	System	2	4.0		
Total		50	100.0		

Table 20: *Does your business ensure timely payment of suppliers' invoices?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	35	70.0	71.4	71.4
	2	4	8.0	8.2	79.6
	3	8	16.0	16.3	95.9
	4	2	4.0	4.1	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 21: *Does your company have a policy to ensure honesty and quality in all its contracts, dealings and advertising (e.g. a fair purchasing policy, provisions for consumer protection, etc)?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	40	80.0	81.6	81.6
	3	8	16.0	16.3	98.0
	4	1	2.0	2.0	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 22: *Do you have an open dialogue with the local community on adverse, or sensitive issues that involve your engineers (e.g. accumulation of waste outside your premises, vehicles obstructing roads or footpaths)?*

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	26	52.0	53.1	53.1
	2	5	10.0	10.2	63.3
	3	10	20.0	20.4	83.7
	4	8	16.0	16.3	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 24: *Are your engineers encouraged to participate in local community activities (e.g. providing engineer time and expertise, or other practical help)?*

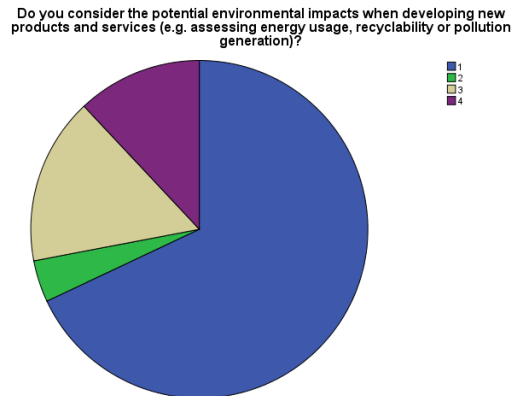
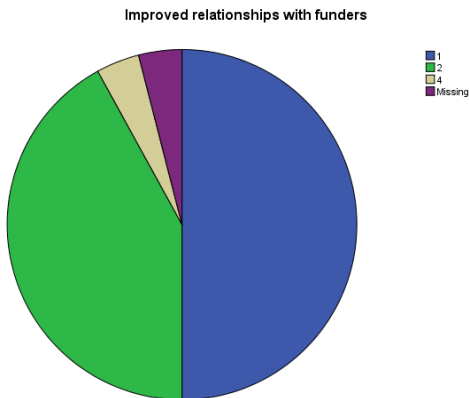
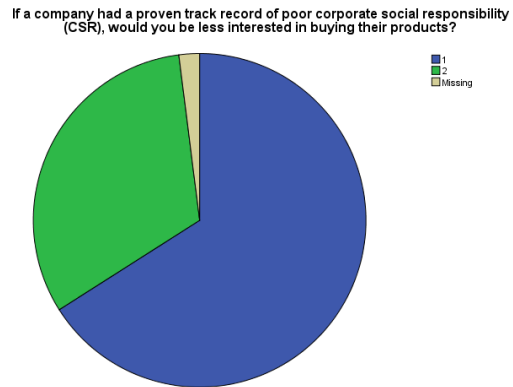
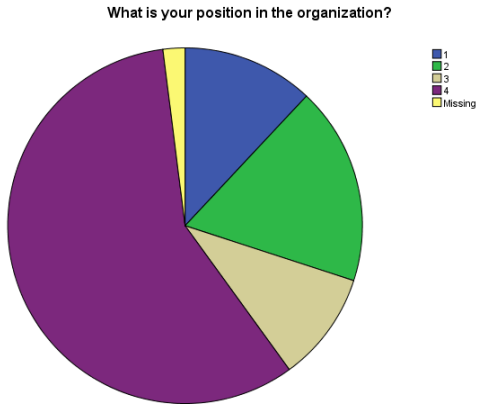
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	29	58.0	59.2	59.2
	2	3	6.0	6.1	65.3
	3	11	22.0	22.4	87.8
	4	6	12.0	12.2	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

Table 25: *Does your company give regular financial support to local community activities and projects (e.g. charitable donations or sponsorship)?*

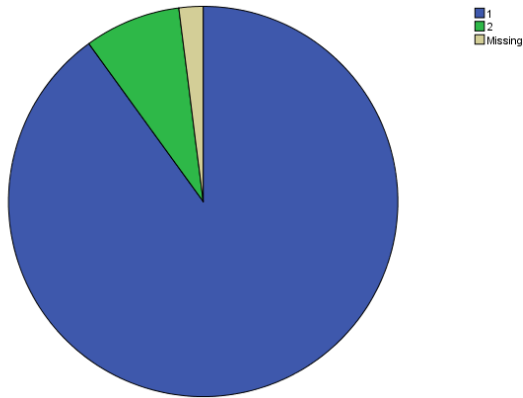
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1	30	60.0	61.2	61.2
	2	7	14.0	14.3	75.5
	3	7	14.0	14.3	89.8
	4	5	10.0	10.2	100.0
	Total	49	98.0	100.0	
Missing	System	1	2.0		
Total		50	100.0		

The above mention all tables shows about the missing values from data collection. Here lowest frequency is 1 and highest is 3. Its shows as only 2% is missing at lowest level where as 6% are at high.

3.5.3. *Frequency distribution*



Were you previously aware of organization's commitment towards social responsibility?



3.5.4. Descriptive Statistics

Descriptive statistics are used to describe or summarize the characteristics of a sample or data set, such as a variable's mean, standard deviation, or frequency. Inferential statistics can help us understand the collective properties of the elements of a data sample.

Questions	N	Minimum	Maximum	Mean	Std. Deviation
How old are you?	50	1	4	2.34	.895
What is your position in the organization?	49	1	4	3.16	1.124
Are you willing to contribute your efforts for the organization's success?	49	1	1	1.00	.000
Were you previously aware of organization's commitment towards social responsibility?	49	1	2	1.08	.277
Is it important to you that companies operate in socially responsible manner?	48	1	2	1.08	.279

If a company had a proven track record of poor corporate social responsibility (CSR), would you be less interested in buying their products?	49	1	2	1.33	.474
Do you believe that CSR investment can be compared to traditional investment?	50	1	2	1.44	.501
Do you believe that companies working with CSR thereby can increase their sales?	50	1	2	1.14	.351
Promotion of collaborative relationships with workers	47	1	2	1.53	.504
Improved relationships with funders	48	1	4	1.56	.712
Loyalty of customers / end user	50	1	4	1.64	.631
Improving relations with the community	46	1	4	1.28	.621
Improved economic performance	48	1	4	1.50	.684
Improved reputation with NGOs	49	1	4	1.61	.812
Decreased risk of scandals and crises	49	1	4	1.88	.832
Lack of awareness of the management / ownership	48	1	4	2.19	1.045
Complexity	49	1	4	2.12	.949
Impact on costs	50	1	4	1.82	.873
Lack of time	50	1	4	2.24	.960
Difficulty in predicting benefits	50	1	4	2.18	.941
Lack of interest by 4s	50	1	4	2.18	1.044
Have you tried to reduce your enterprise's environmental impact in terms of: energy conservation?	50	1	4	1.76	1.001

Waste minimization and recycling?	50	1	4	1.66	.982
Pollution prevention (e.g. emissions to air and water, effluent discharges,2ise)?	50	1	4	1.58	1.032
Sustainable transport options?	50	1	4	1.76	1.061
Do you consider the potential environmental impacts when developing new products and services (e.g. assessing energy usage, recyclability or pollution generation)?	50	1	4	1.72	1.126
Does your enterprise supply clear and accurate environmental information on its products, services and activities to customers, suppliers, local community, etc?	50	1	4	1.62	.967
Does your company have a policy to ensure honesty and quality in all its contracts, dealings and advertising (e.g. a fair purchasing policy, provisions for consumer protection, etc)?	50	1	4	1.38	.830
Does your enterprise supply clear and accurate information and labelling about products and services, including its after-sales obligations?	49	1	3	1.45	.818
Does your business ensure timely payment of suppliers' invoices?	50	1	4	1.52	.909
Does your company work together with other companies or other organizations to address issues raised by responsible entrepreneurship?	50	1	3	1.40	.700

Does your company guide Engineers in all their relations by the highest standards of honesty and integrity?	50	1	4	1.60	.969
Does your company issue engineering lawful public statements only in an objective and truthful manner?	50	1	4	1.78	1.130
Do you hold paramount the safety, health, and welfare of the public?	49	1	4	1.51	.916
Does your company avoid all conduct or practice that deceives the public?	50	1	4	1.50	.814
Do you have an open dialogue with the local community on adverse, or sensitive issues that involve your engineers (e.g. accumulation of waste outside your premises, vehicles obstructing roads or footpaths)?	50	1	4	2.00	1.178

Are your engineers encouraged to participate in local community activities (e.g. providing engineer time and expertise, or other practical help)?	50	1	4	1.88	1.136
Does your company give regular financial support to local community activities and projects (e.g. charitable donations or sponsorship)?	50	1	4	1.74	1.046
Valid N (listwise)	37				

The above table shows about the descriptive statistics of data. Its show N Minimum, Maximum Mean Std. Deviation of all statements.

3.5.5. RELIABILITY ANALYSIS

Cronbach's alpha is the most common measure of internal consistency ("reliability"). It is most commonly used when you have multiple Likert questions in a survey/questionnaire that form a scale and you wish to determine if the scale is reliable.

Cronbach's alpha was recycled to verify the reliability of the collected data for this research. Between 0 and 1, reliability has a value. Cronbach's alpha, at the very least, seems to fall between and as a rule of thumb.

Table 27: The Cronbach's Alpha of their response consequences are as follows:

Cronbach's Alpha	Cronbach's Alpha Based on Standardized Items	No of Items
------------------	--	-------------

.971	.972	36
------	------	----

The dependability analysis of the instructors is shown in the following table 3.6.. The Cronbach's Alpha rating for the teachers' scale is 0.971, which indicates a good degree of internal consistency and dependability.

3.5.6. One Way ANOVA

One-Way ANOVA ("analysis of variance") compares the means of two or more independent groups in order to determine whether there is statistical evidence that the associated population means are significantly different.

Table 28: ANOVA

		Sum of Squares	df	Mean Square	F	Sig.
Complexity	Between Groups	2.071	3	.690	.754	.526
	Within Groups	41.194	45	.915		
	Total	43.265	48			
Impact on costs	Between Groups	2.861	3	.954	1.271	.295
	Within Groups	34.519	46	.750		
	Total	37.380	49			
Lack of time	Between Groups	5.649	3	1.883	2.195	.101
	Within Groups	39.471	46	.858		
	Total	45.120	49			

The first column lists the independent variable.

The Df column displays the degrees of freedom for the independent variable (40), and the degrees of freedom for the residuals (45).

The Sum Sq column displays the sum of squares (45) between the group means and the overall mean explained by that variable.

The Mean Sq column is the mean of the sum of squares, which is calculated by dividing the sum of squares by the degrees of freedom.

The F-value column is the test statistic from the F test: 2.195 the mean square of each independent variable divided by the mean square of the residuals. The larger the F value, the more likely it is that the variation associated with the independent variable is real and not due to chance.

Because the p-value of the independent variable, is significant ($p < 0.05$), it is likely that type does have a significant effect on responses.

3.5.7. CORELATIONAL ANALYSIS

The bivariate Pearson Correlation produces a sample correlation coefficient, r , which measures the strength and direction of linear relationships between pairs of continuous variables. By extension, the Pearson Correlation evaluates whether there is statistical evidence for a linear relationship among the same pairs of variables in the population, represented by a population correlation coefficient, ρ ("rho"). The Pearson Correlation is a parametric measure.

Table 29: CORELATIONAL ANALYSIS

		Promotion of collaborative	Improved relationships	Loyalty of customers	Ieconomic performance	reputation with NGOs	risk of scandals and crises	Impact on costs	Difficulty in predicting benefits	Lack of time	Waste minimization
Promotion of collaborative	Pearson Correlation	1	.226	.296*	.198	.284*	.341*	.176	.119	.273	.188
	Sig. (2-tailed)		.115	.039	.172	.048	.018	.233	.415	.061	.196
	N	50	50	49	49	49	48	48	49	48	49
Improved relationships	Pearson Correlation	.226	1	.477**	.359*	.229	.425**	.140	.293*	.294*	.153
	Sig. (2-tailed)	.115		.001	.011	.113	.003	.343	.041	.043	.292
	N	50	50	49	49	49	48	48	49	48	49
Loyalty of customers	Pearson Correlation	.296*	.477**	1	.425**	.340*	.405**	.204	.374**	.341*	.104
	Sig. (2-tailed)	.039	.001		.002	.017	.004	.164	.008	.018	.478
	N	49	49	49	49	49	48	48	49	48	49
Ieconomic performance	Pearson Correlation	.198	.359*	.425**	1	.636**	.393**	.124	.036	.145	.181
	Sig. (2-tailed)	.172	.011	.002		.000	.006	.400	.806	.324	.213
	N	49	49	49	49	49	48	48	49	48	49
reputation with NGOs	Pearson Correlation	.284*	.229	.340*	.636**	1	.318*	.165	.349*	.016	.081
	Sig. (2-tailed)	.048	.113	.017	.000		.028	.261	.014	.912	.578
	N	49	49	49	49	49	48	48	49	48	49
risk of scandals and crises	Pearson Correlation	.341*	.425**	.405**	.393**	.318*	1	.194	.408**	.208	-.092

	Sig. (2-tailed)	.018	.003	.004	.006	.028		.191	.004	.161	.535
	N	48	48	48	48	48	48	47	48	47	48
Impact on costs	Pearson Correlation	.176	.140	.204	.124	.165	.194	1	.435**	.298*	.163
	Sig. (2-tailed)	.233	.343	.164	.400	.261	.191		.002	.042	.269
	N	48	48	48	48	48	47	48	48	47	48
Difficulty in predicting benefits	Pearson Correlation	.119	.293*	.374**	.036	.349*	.408**	.435**	1	.414**	-.039
	Sig. (2-tailed)	.415	.041	.008	.806	.014	.004	.002		.003	.789
	N	49	49	49	49	49	48	48	49	48	49
Lack of time	Pearson Correlation	.273	.294*	.341*	.145	.016	.208	.298*	.414**	1	.224
	Sig. (2-tailed)	.061	.043	.018	.324	.912	.161	.042	.003		.125
	N	48	48	48	48	48	47	47	48	48	48
Waste minimization	Pearson Correlation	.188	.153	.104	.181	.081	-.092	.163	-.039	.224	1
	Sig. (2-tailed)	.196	.292	.478	.213	.578	.535	.269	.789	.125	Waste minimization

*. Correlation is significant at the 0.05 level (2-tailed).

** . Correlation is significant at the 0.01 level (2-tailed).

Correlation of Height with itself (r=359), and the number of non-missing observations for height (n=46).

Correlation of height and weight (r=0.458), based on n=46 observations with pairwise non missing values

Correlation of height and weight ($r=0.535$), based on $n=48$ observations with pairwise non missing values.

Correlation of weight with itself ($r=.853$), and the number of non-missing observations for weight ($n=50$).

1.1.1. *REGRESSION ANALYSIS*

Regression analysis is a set of statistical methods used for the estimation of relationships between a dependent variable and one or more independent variables. It can be utilized to assess the strength of the relationship between variables and for modeling the future relationship between them

Table 30: Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.737 ^a	.543	.532	.199

a. Predictors: (Constant), Improving relations with the community

This table provides the R and R^2 values. The R value represents the simple correlation and is 0.737 (the "**R**" Column), which indicates a high degree of correlation. The R^2 value (the "**R Square**" column) indicates how much of the total variation in the dependent variable, 1, can be explained by the independent variable 2. In this case, 54.2% can be explained, which is very large.

Table 31: ANOVA^b

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	1.973	1	1.973	49.807	.000 ^a
	Residual	1.664	42	.040		
	Total	3.636	43			

a. Predictors: (Constant), Improving relations with the community

b. Dependent Variable: Is it important to you that companies operate in socially responsible manner?

This table indicates that the regression model predicts the dependent variable significantly well. Look at the "Regression" row and go to the "Sig." column. This indicates the statistical significance of the regression model that was run. Here, $p < 0.0005$, which is less than 0.05, and indicates that, overall, the regression model statistically significantly predicts the outcome variable (i.e., it is a good fit for the data).

CHAPTER FOUR: RESULT AND DISCUSSION

2. Result and Discussion

The increased pressure on businesses to pursue socially responsible initiatives has sparked concerns about how such strategies would affect the engineering law. The organisational commitment towards social responsibility is studied in this work (Boğan et al., 2018). Employee attitudes of corporate social responsibility appear to have a significant impact on organisational commitment, according to the findings. Such findings are especially significant in light of the established links between organisational commitment, employment turnover, workplace environment, public safety and performance of employees (Cheema et al., 2020). When taken as a whole, CSR contributes at least as much to organisational commitment as quality of work life. External CSR is similarly linked to corporate commitment, according to the findings. This is an intriguing outcome since external CSR is voluntary and at most delivers an indirect effect to employees; it also supports a conceptual framework that highlights the role of social theory. External CSR seems to provide ancillary gains to internal stakeholders (engineers) through organisational commitment, in addition to stimulating in the management of external stakeholder (Esmaeelinezhad et al., 2015). Procedural justice and training availability are both observed to positively contribute to organisational commitment, which is line with prior research (Alfaro-Barrantes, 2012).

The findings have far-reaching consequences for how firms adopt CSR efforts. First, the positive association among employee perceptions of CSR and organisational responsibility stresses the potential reward in terms of organisational responsibility from corporate CSR efforts (Wieseke et al., 2007). The standardised coefficients underline the importance of each factor, implying that procedural justice has an equal or greater impact than work satisfaction.

Second, the link among external CSR and responsibility implies that the effects of engineering law aren't limited to external reputation and engineer's management; they may also be represented in internal organizational behaviour. This highlights the importance that businesses place on communicating CSR policies to employees, particularly public CSR policies like corporate community initiatives (Fatma et al., 2018).

Third the outcomes indicates that the engineering law polices, the ethics and engineering law framework, as applicable to industries in broad and engineering innovation in particular, has had a considerable influence on the whole study (Ko et al., 2021). The Ethical principle emphasises the importance of caring in ethical behaviour. Engineering could become a safe if individuals choose to care for others via their work initially, rather than obeying the rules or principles if they clash (Deng et al., 2020).

There are two potential drawbacks to the study. First, a single source is used to collect employee impressions of CSR as well as organisational responsibility towards social responsibility (Ko et al., 2021). As a consequence, the conclusions are at least potentially skewed by conventional techniques bias. Furthermore, because our study focuses on the influence of different types of CSR on organisational commitment rather than the overall relationship among CSR and organisational commitment, conventional techniques bias is unlikely to have a significant impact on our findings (Soobramoney and Ledimo, 2016). In any event, identity theory argues that employee views of CSR are important, and this work examines these measurements. Second, estimations based on data from an organisation questionnaire of its own personnel may be skewed. The effect of the sources on the outcomes, on the other hand, is likely to be minimal (Azim, 2016). The data was gathered by a third-party organisation, and our main concern is with differences in CSR rather than aggregate associations, where distortions are most prone to emerge (Farooq et al., 2017). In any event, using this source gives researchers access to a huge data set and, as a result, we avoid the statistical issues that come with leaving out important variables (Prutina, 2016).

Finally, we make two recommendations for further investigation. To begin, we focused our research on broad metrics of socially responsible conduct in the workplace (Sayed and Ansari, 2020). Future study could include disaggregated engineering law metrics that elucidating the link between social theory and organisational behaviour. Second, the findings reveal a strong link between employee perceptions of external CSR and organisational commitments towards social responsibility; future research might look at the link between employee participation in external CSR via organizations giving arrangements or organisational commitment towards social responsibility (Farooq et al., 2017).

CHAPTER FIVE: CONCLUSION

3. Conclusion

The purpose of this study is to see how employees' perceptions of corporate social responsibility affect their level of organisational commitment and performance. It is a significant study in the sense that it provides management with information on employee CSR behaviour and effect on engineering law (Sayed and Ansari, 2020). CSR and employee organisational commitment, CSR and organisational performance, and organisational responsibility and organisational performance were all found to have highly significant positive relationships in the study. Decision-makers and researchers will find these findings extremely useful. It shows how organisations can improve employee organisational commitment by engaging in social activities and following the engineering law such as identifying community problems and meet them, collaborating for a better environment, investing in public welfare, producing high-quality products for customers, and adhering to government rules and regulations and working in a legal environment (Rahman, 2015). All of these activities have a big and beneficial impact on employee engagement to firms and help them perform better.

There are still many unsolved questions about engineers' perceptions of their corporate social responsibilities, as well as engineering law and the variables that impact these perceptions. More research with practicing engineers is required (Baloyi, 2018). Extensive research should be included. It's unknown how an engineer's employment functions, which range from newly minted junior engineer to senior engineer with supervisory responsibilities, influence their opinions on professional social responsibility. It also is uncertain how the type of job - government, private consultancy, or organization – will affect the outcome. Research, engineering, project management, marketing, and other career opportunities should all be investigated. Diverse countries and cultural environments, and also different engineering fields, require this research. This research is useful for decision makers who are developing employee-related policies in order to boost employee morale and motivate people to stay loyal, committed, and work hard for the betterment of the firm (Baloyi, 2018). It also serves as a great resource for future researchers on the subject.

REFERENCES

- ABD-ELMOTALEB, M., SAHA, S. K. & HAMOUDAHB, A.-E. M. 2015. Rethinking the employees' perceptions of corporate social responsibility. *International Business Research*, 8, 121.
- ADVANTAGE, C. 2020. Corporate Social Responsibility. *CSR and Socially Responsible Investing Strategies in Transitioning and Emerging Economies*, 65.
- ALADWAN, K., BHANUGOPAN, R. & FISH, A. 2013. To what extent the Arab workers committed to their organisations? Analysing the multidimensional perspective of organisational commitment in Jordan. *International Journal of Commerce and Management*.
- ALFARO-BARRANTES, P. 2012. *Examining the relationship between employees' perceptions of and attitudes toward corporate social responsibility and organizational identification*, The Florida State University.
- ALI, I., REHMAN, K. U., ALI, S. I., YOUSAF, J. & ZIA, M. 2010. Corporate social responsibility influences, employee commitment and organizational performance. *African journal of Business management*, 4, 2796-2801.
- ALONSO-ALMEIDA, M. D. M., FERNÁNDEZ DE NAVARRETE, F. C. & RODRIGUEZ-POMEDA, J. 2015. Corporate social responsibility perception in business students as future managers: a multifactorial analysis. *Business Ethics: A European Review*, 24, 1-17.
- ANSER, M. K., YOUSAF, Z., MAJID, A. & YASIR, M. 2020. Does corporate social responsibility commitment and participation predict environmental and social

- performance? *Corporate Social Responsibility and Environmental Management*, 27, 2578-2587.
- AZIM, M. T. 2016. Corporate Social Responsibility and employee behavior: mediating role of organizational commitment. *Revista brasileira de gestao de negocios*, 18, 207-225.
- BALOYI, R. L. 2018. *The Influence of Corporate Social Responsibility on Organisational Commitment*, University of Johannesburg (South Africa).
- BAUMAN, C. W. & SKITKA, L. J. 2012. Corporate social responsibility as a source of employee satisfaction. *Research in organizational Behavior*, 32, 63-86.
- BAXI, C. V. & RAY, R. S. 2012. *Corporate social responsibility*, Vikas Publishing House.
- BEBE, K. & BING, W. 2016. Social responsibility and Organisational commitment in local public administration: The moderating role of Organisational citizenship behaviour and social bonding. *Int'l Pub. Admin. Rev.*, 14, 13.
- BÉNABOU, R. & TIROLE, J. 2010. Individual and corporate social responsibility. *Economica*, 77, 1-19.
- BHARDWAJ, P., CHATTERJEE, P., DEMIR, K. D. & TURUT, O. 2018. When and how is corporate social responsibility profitable? *Journal of Business Research*, 84, 206-219.
- BOĞAN, E., TÜRKAY, O. & DEDEOĞLU, B. B. 2018. Perceived corporate social responsibility and job satisfaction: The mediator role of organizational identification. *International Journal of Business and Management Studies*, 10.
- BRAVO, R., MATUTE, J. & PINA, J. M. 2017. Corporate identity management and employees' responses. *Journal of Strategic Marketing*, 25, 1-13.
- BREJNING, J. 2016. *Corporate social responsibility and the welfare state: the historical and contemporary role of CSR in the mixed economy of welfare*, Routledge.

- CARROLL, A. B. 2008. A history of corporate social responsibility: Concepts and practices. *The Oxford handbook of corporate social responsibility*, 1.
- CARROLL, A. B. 2015. Corporate social responsibility. *Organizational dynamics*, 44, 87-96.
- CHAUDHARY, R. 2017. Corporate social responsibility and employee engagement: can CSR help in redressing the engagement gap? *Social Responsibility Journal*.
- CHEEMA, S., AFSAR, B., AL-GHAZALI, B. M. & MAQSOOM, A. 2020. Retracted: How employee's perceived corporate social responsibility affects employee's pro-environmental behaviour? The influence of organizational identification, corporate entrepreneurship, and environmental consciousness. *Corporate Social Responsibility and Environmental Management*, 27, 616-629.
- CLOSON, C., LEYS, C. & HELLEMANS, C. 2015. Perceptions of corporate social responsibility, organizational commitment and job satisfaction. *Management Research: The Journal of the Iberoamerican Academy of Management*.
- CYCYOTA, C. S., FERRANTE, C. J. & SCHROEDER, J. M. 2016. Corporate social responsibility and employee volunteerism: What do the best companies do? *Business Horizons*, 59, 321-329.
- DE ROECK, K., EL AKREMI, A. & SWAEN, V. 2016. Consistency matters! How and when does corporate social responsibility affect employees' organizational identification? *Journal of Management Studies*, 53, 1141-1168.
- DE ROECK, K., MARIQUE, G., STINGLHAMBER, F. & SWAEN, V. 2014. Understanding employees' responses to corporate social responsibility: mediating roles of overall justice and organisational identification. *The international journal of human resource management*, 25, 91-112.

- DENG, X., LONG, X., SCHULER, D. A., LUO, H. & ZHAO, X. 2020. External corporate social responsibility and labor productivity: AS-curve relationship and the moderating role of internal CSR and government subsidy. *Corporate Social Responsibility and Environmental Management*, 27, 393-408.
- DICTIONARY, C. 2017. Sustainability.
- DIDIER, C. & HUET, R. 2008. Corporate social responsibility in engineering education. A French survey. *European Journal of Engineering Education*, 33, 169-177.
- DUNG, L. T. 2020. Impact of internal CSR perception on affective organisational commitment among bank employees. *Asian Academy of Management Journal*, 25.
- EDWARDS, M. R. & PECCEI, R. 2010. Perceived organizational support, organizational identification, and employee outcomes. *Journal of Personnel Psychology*.
- ESMAEELINEZHAD, O., SINGARAVELLOO, K. & BOERHANNOEEDDIN, A. 2015. Linkage between perceived corporate social responsibility and employee engagement: Mediation effect of organizational identification. *International Journal of Human Resource Studies*, 5, 174-190.
- ETZION, D. 2018. Management for sustainability. *Nature Sustainability*, 1, 744-749.
- FAROOQ, M., FAROOQ, O. & JASIMUDDIN, S. M. 2014. Employees response to corporate social responsibility: Exploring the role of employees' collectivist orientation. *European Management Journal*, 32, 916-927.
- FAROOQ, O., RUPP, D. E. & FAROOQ, M. 2017. The multiple pathways through which internal and external corporate social responsibility influence organizational identification and multifoci outcomes: The moderating role of cultural and social orientations. *Academy of management journal*, 60, 954-985.

- FATMA, M., KHAN, I. & RAHMAN, Z. 2018. Striving for legitimacy through CSR: an exploration of employees responses in controversial industry sector. *Social Responsibility Journal*.
- FERREIRA, P. & DE OLIVEIRA, E. R. 2014. Does corporate social responsibility impact on employee engagement? *Journal of Workplace Learning*.
- FIGUEIREDO, D. D. S. 2017. *The impact of internal social responsibility on organisational commitment: the case of Jerónimo Martins Group*.
- FRYNAS, J. G. 2009. Beyond corporate social responsibility. *Oil Multinationals and Social Challenges*, 131-132.
- FRYNAS, J. G. & YAMAHAKI, C. 2016. Corporate social responsibility: Review and roadmap of theoretical perspectives. *Business Ethics: A European Review*, 25, 258-285.
- GLAVAS, A. & GODWIN, L. N. 2013. Is the perception of 'goodness' good enough? Exploring the relationship between perceived corporate social responsibility and employee organizational identification. *Journal of business ethics*, 114, 15-27.
- GLAVAS, A. & KELLEY, K. 2014. The effects of perceived corporate social responsibility on employee attitudes. *Business Ethics Quarterly*, 24, 165-202.
- GRAYSON, D. & HODGES, A. 2017. *Corporate social opportunity!: Seven steps to make corporate social responsibility work for your business*, Routledge.
- GUPTA, N. & SHARMA, V. 2016. The relationship between corporate social responsibility and employee engagement and its linkage to organizational performance: a conceptual model. *IUP Journal of Organizational Behavior*, 15.
- HANLON, R. J. 2011. Engineering corporate social responsibility: Elite stakeholders, states and the resilience of neoliberalism. *Contemporary Politics*, 17, 71-87.

- HAQUE, A., FERNANDO, M. & CAPUTI, P. 2019. The relationship between responsible leadership and organisational commitment and the mediating effect of employee turnover intentions: An empirical study with Australian employees. *Journal of Business Ethics*, 156, 759-774.
- HASKI-LEVENTHAL, D., ROZA, L. & MEIJS, L. C. 2017. Congruence in corporate social responsibility: Connecting the identity and behavior of employers and employees. *Journal of Business Ethics*, 143, 35-51.
- JACQUES, P. 2020. *Sustainability: the basics*, Routledge.
- KIM, H.-R., LEE, M., LEE, H.-T. & KIM, N.-M. 2010. Corporate social responsibility and employee-company identification. *Journal of Business Ethics*, 95, 557-569.
- KIM, M. & KIM, J. 2020. Corporate social responsibility, employee engagement, well-being and the task performance of frontline employees. *Management Decision*.
- KITZMUELLER, M. & SHIMSHACK, J. 2012. Economic perspectives on corporate social responsibility. *Journal of Economic Literature*, 50, 51-84.
- KO, J., JANG, H. & KIM, S. Y. 2021. The effect of corporate social responsibility recognition on organisational commitment in global freight forwarders. *The Asian Journal of Shipping and Logistics*, 37, 117-126.
- LATAPÍ AGUDELO, M. A., JÓHANNSDÓTTIR, L. & DAVIDSDÓTTIR, B. 2019. A literature review of the history and evolution of corporate social responsibility. *International Journal of Corporate Social Responsibility*, 4, 1-23.
- LAU, C., LU, Y. & LIANG, Q. 2016. Corporate social responsibility in China: A corporate governance approach. *Journal of Business Ethics*, 136, 73-87.

- LIANG, H. & RENNEBOOG, L. 2017. On the foundations of corporate social responsibility. *The Journal of Finance*, 72, 853-910.
- LINDGREEN, A. & SWAEN, V. 2010. Corporate social responsibility. *International journal of management reviews*, 12, 1-7.
- LINDGREEN, A., SWAEN, V. & JOHNSTON, W. J. 2009. Corporate social responsibility: An empirical investigation of US organizations. *Journal of business ethics*, 85, 303-323.
- LOOSEMORE, M. & LIM, B. T. H. 2018. Mapping corporate social responsibility strategies in the construction and engineering industry. *Construction management and economics*, 36, 67-82.
- LYON, T. P. & MAXWELL, J. W. 2020. Corporate social responsibility and the environment: A theoretical perspective. The University of Chicago Press.
- MAIGNAN, I. & FERRELL, O. 2004. Corporate social responsibility and marketing: An integrative framework. *Journal of the Academy of Marketing science*, 32, 3-19.
- MATTEN, D. & MOON, J. 2004. Corporate social responsibility. *Journal of business Ethics*, 54, 323-337.
- MCNAMARA, T. K., CARAPINHA, R., PITT-CATSOUPHES, M., VALCOUR, M. & LOBEL, S. 2017. Corporate social responsibility and employee outcomes: The role of country context. *Business Ethics: A European Review*, 26, 413-427.
- MCWILLIAMS, A., SIEGEL, D. S. & WRIGHT, P. M. 2006. Corporate social responsibility: Strategic implications. *Journal of management studies*, 43, 1-18.
- MONTABON, F., PAGELL, M. & WU, Z. 2016. Making sustainability sustainable. *Journal of Supply Chain Management*, 52, 11-27.

- MORY, L., WIRTZ, B. W. & GÖTTEL, V. 2016a. Corporate social responsibility strategies and their impact on employees' commitment. *Journal of Strategy and Management*.
- MORY, L., WIRTZ, B. W. & GÖTTEL, V. 2016b. Factors of internal corporate social responsibility and the effect on organizational commitment. *The International Journal of Human Resource Management*, 27, 1393-1425.
- MULLIGAN, M. 2017. *Introduction to Sustainability*, Taylor & Francis.
- NEJATI, M. & GHASEMI, S. 2013. Corporate social responsibility and organizational commitment: Empirical findings from a developing country. *Journal of Global Responsibility*.
- NEWMAN, A., MIAO, Q., HOFMAN, P. S. & ZHU, C. J. 2016. The impact of socially responsible human resource management on employees' organizational citizenship behaviour: the mediating role of organizational identification. *The international journal of human resource management*, 27, 440-455.
- ONKILA, T. 2015. Pride or embarrassment? Employees' emotions and corporate social responsibility. *Corporate Social Responsibility and Environmental Management*, 22, 222-236.
- PORTNEY, P. R. 2020. The (not so) new corporate social responsibility: An empirical perspective. The University of Chicago Press.
- POTOCAN, V. & NEDELKO, Z. 2015. A New Socio-economic Order: Evidence About Employees' Values' Influence on Corporate Social Responsibility. *Systems Research and Behavioral Science*, 32, 230-239.
- PRUTINA, Ž. 2016. The effect of corporate social responsibility on organizational commitment. *Management: journal of contemporary management issues*, 21, 227-248.

- RAHMAN, S. 2015. Relationship between employee Corporate Social Responsibility (CSR) attitudes, job satisfaction and organisational commitment in Bangladesh.
- REINHARDT, F. L., STAVINS, R. N. & VIETOR, R. H. 2020. Corporate social responsibility through an economic lens. The University of Chicago Press.
- RULIFSON, G. & BIELEFELDT, A. 2017. Motivations to leave engineering: Through a lens of social responsibility. *Engineering Studies*, 9, 222-248.
- SAYED, S. & ANSARI, A. H. 2020. Mediation of corporate social responsibility on transformational leadership and organisational commitment: an empirical evidence. *International Journal of Technology and Globalisation*, 8, 280-298.
- SCHÄFER, H. 2016. 26 Corporate Social Responsibility Rating. *A Handbook of Corporate Governance and Social Responsibility*, 449.
- SCHERER, A. G., RASCHE, A., PALAZZO, G. & SPICER, A. 2016. Managing for political corporate social responsibility: New challenges and directions for PCSR 2.0. *Journal of Management Studies*, 53, 273-298.
- SCHREMPF-STIRLING, J., PALAZZO, G. & PHILLIPS, R. A. 2016. Historic corporate social responsibility. *Academy of Management Review*, 41, 700-719.
- SHAHIN, A. & ZAIRI, M. 2007. Corporate governance as a critical element for driving excellence in corporate social responsibility. *International Journal of Quality & Reliability Management*.
- SLUSS, D. M. & ASHFORTH, B. E. 2008. How relational and organizational identification converge: Processes and conditions. *Organization Science*, 19, 807-823.
- SMITH, N. M., ZHU, Q., SMITH, J. M. & MITCHAM, C. 2021. Enhancing engineering ethics: Role ethics and corporate social responsibility. *Science and engineering ethics*, 27, 1-21.

- SOOBRAMONEY, J. & LEDIMO, O. 2016. Exploring corporate social responsibility and organisational commitment within a retail organisation. *Risk Governance and Control: Financial Markets and Institutions*, 6, 132-140.
- STORY, J., CASTANHEIRA, F. & HARTIG, S. 2016. Corporate social responsibility and organizational attractiveness: Implications for talent management. *Social Responsibility Journal*.
- SUN, L. & YU, T. R. 2015. The impact of corporate social responsibility on employee performance and cost. *Review of Accounting and Finance*.
- TAI, F.-M. & CHUANG, S.-H. 2014. Corporate social responsibility. *Ibusiness*, 6, 117.
- THEIS, T. & TOMKIN, J. 2015. Sustainability: A comprehensive foundation.
- TILT, C. A. 2016. Corporate social responsibility research: the importance of context. *International journal of corporate social responsibility*, 1, 1-9.
- TSOURVAKAS, G. & YFANTIDOU, I. 2018. Corporate social responsibility influences employee engagement. *Social Responsibility Journal*.
- VALENTINE, S. & FLEISCHMAN, G. 2008. Ethics programs, perceived corporate social responsibility and job satisfaction. *Journal of business ethics*, 77, 159-172.
- VISSER, W., MATTEN, D., POHL, M. & TOLHURST, N. 2010. *The A to Z of corporate social responsibility*, John Wiley & Sons.
- WANG, H., TONG, L., TAKEUCHI, R. & GEORGE, G. 2016. Corporate social responsibility: An overview and new research directions: Thematic issue on corporate social responsibility. Academy of Management Briarcliff Manor, NY.
- WATSON, L. 2015. Corporate social responsibility research in accounting. *Journal of Accounting Literature*, 34, 1-16.

- WEHRLÉ, E. 2018. *Perceived corporate social responsibilities and employee commitment*.
- WICKERT, C. & RISI, D. 2019. *Corporate social responsibility*, Cambridge University Press.
- WIESEKE, J., ULLRICH, J., CHRIST, O. & VAN DICK, R. 2007. Organizational identification as a determinant of customer orientation in service organizations. *Marketing Letters*, 18, 265-278.
- YAKOVLEVA, N. 2017. *Corporate social responsibility in the mining industries*, Routledge.
- Al-kahtani, a. S. (2007). Perceptual ethical values of business and engineering students in universities in Saudi Arabia. *International journal of business research*, 6, pp. 19-27.
- Allan Chang, (2018) "Analysis on corporate governance compliance standards in New Zealand – a qualitative study on disclosures using content analysis and interviews", *Journal of Financial Regulation and Compliance*, Vol. 26 Issue: 4, pp.505- 525
<https://doi.org/10.1108/JFRC-12-2017-0115>.
- Anjum, Muhammad & Ullah, Imran. (2016). ISO Certifications, Trends and Scope in Pakistan. *Imperial Journal of Interdisciplinary Research (IJIR)*.
- Ap [associated press]. 2015. Volkswagen exec blames rogue engineers for emissions scandal. *New York Post*, October 8.
- B. Balakrishnan and F. Tarlochan, "Engineering students' attitude towards engineering ethics education," 2015 IEEE Global Engineering Education Conference (EDUCON), Tallinn, 2015, pp. 16-22.

Bowen, p., r. Pearl and a. Akintoye. 2007. Professional ethics in the South African construction. Building res. Information. 35 (2): 189-205.

Bowie, N. E. (1985). Are business ethics and engineering ethics members of the same family? Journal of business ethics, 4, pp. 43-52.

Connett d. 2015. Volkswagen emissions scandal: few rogue engineers are to blame, says vw chief.

Davidhowarth,2013."lawasengineering,"books,edwardelgar publishing, number 14432.

Edwin Harris, Charles & Davis, Michael & Pritchard, Michael & J. Rabins, Michael. (1996). Engineering Ethics: What? Why? How? And When?.Journal of Engineering Education. 85. 10.1002/j.2168-9830.1996.tb00216.x.

Ehsan, N &Sohail, Anwar & Muhammad, Talha. (2009). Professional Ethics in Construction Industry of Pakistan. Lecture Notes in Engineering and Computer Science. 2176.

Giorgini, V., Mecca, J. T., Gibson, C., Medeiros, K., Mumford, M. D., Connelly, S., &Devenport, L. D. (2015). Researcher perceptions of ethical guidelines and codes of conduct. Accountability in research, 22(3), 123-38.

Hooker, J.N. (2000). Some business-related ethical issues in engineering. Tepper school of business.

Markcrawford, august2012,intellectual propertyand engineers. Asme.org

Friedlander, Mark C. "A Legislative Agenda to Curb Liability Lawsuits." *Consulting/Specifying Engineer*. Vol. 7 (March 1990), pp. 27–32.

Horne, Randall M. "Understanding Terra RRG Professional Liability Insurance." *Journal of Professional Issues in Engineering*. Vol. 116 (July 1990), pp. 239–249.

Faden, Ruth R. and Beauchamp, Tom L. *A History and Theory of Informed Consent*. New York: Oxford University Press, 1986.

Robinson, Carlton C. "Safety — An Important Responsibility." *ITE Journal (Institute of Transportation Engineers)*. Vol. 61, No. 7 (July 1991), pp. 21–24.

Schapker, Dennis R. "Tort Reform and Design Professionals." *Journal of Professional Issues in Engineering*. Vol. 116 (July 1990), pp. 258–265.

Karns, Jack P. "Economics, Ethics and Tort Remedies: Emerging Concept of Hedonic Value." *Journal of Business Ethics*. Vol. 9 (September 1990), pp. 707–713.

Machine-Machine to Major Tom: Cyberethics By The Honorable John McClellan
Marshall. *International-Law-Newsletter-Archives* > April 2013 – Journal 13. The
Los Angeles County Bar Association

Kuenker, p.2016. "Danger and the transportation revolution in America." Arizona state
university

workplace: Are these future engineers prepared? *Procedia – Social and Behavioural Sciences*, 40,
269-273. <https://doi.org/10.1016/j.sbspro.2012.03.190>

ISO's Website www.iso.org (in English and French, with top levels in Russian and individual publications in other languages)

ISO Focus+ magazine www.iso.org/iso/iso-focus-plus (10 editions annually in English and French)

Indonesian Corporate Law and Investment Law oblige CSR. See Tineke Lambooy and others, CSR in Indonesia: legislative developments and case studies (Konstitusi Press 2013).

ISO. (2014). Demonstrating and communicating the value of standards.

Jerry I. Mashaw, law and engineering: in search of the law-science problem, 66 law and contemporary problems 135-154(fall2003) available at:
<https://scholarship.law.duke.edu/lcp/vol66/iss4/5>

John Armour, Henry Hansmann and Reinier Kraakman. (2009). Agency problems, legal strategies and enforcement.

Johnson, d. G. (1991). Ethical issues in engineering.

Juliette Arnal. (2005) Formalization of ethics : the issue of standardization. Cahiers de la Maison des Sciences Economiques 74 - ISSN : 1624-0340. 2005. <halshs00196424>

32. Jun, f. 2000. Towards the construction of engineering ethics. J. Japan Soc. Mech. Eng. 103 (974) 24-26.

33. Kienzler, d., david, c. (2003). After enron: integrating ethics into professional communication curriculum, journal of business and technical communication, 17(4),

pp. 474.

34. L Tomljenović. (2015). Business and engineering ethics – similarities, differences and challenges, Jel classification

35. Martin, m., schinzinger, r. (2005). Ethics in engineering (4th ed). New york: mcgrawhill.

36. N. Barakat, "Engineering ethics: A critical dimension of the profession", In Global Engineering Education Conference (EDUCON), pp. 159-164, 2011.

37. Oluwadare Joshua OYEBODE. (2015). Engineering law and Managerial Economics of Developmental Projects in Nigeria, International Journal of Engineering and Mangement, Volume 5, Issue 3, Pages 803-809.

38. O'clock, p., okleshen, m. (1993). A comparison of ethical perceptions of business and engineering majors. Journal of business ethics, 12(9), pp. 677-688.

39. Paul m. Bator, "the constitution as architecture: legislative and administrative courts under article iii," 65 indiana law journal 233 (1989).

40. Quapp, Ulrike &Holschemacher, Klaus. (2014). The Importance of Construction Law Teaching in Civil and Structural Engineering Education.

41. The evolution of law in biopreparedness. james g. Hodge, jr biosecur bioterror. 2012mar; 10(1): 38–48. Doi: 10.1089/bsp.2011.0094

42. Tineke Lambooy, Corporate Social Responsibility. Legal and semi-legal frameworks supporting CSR (Kluwer 2010), <<https://openaccess.leidenuniv.nl/handle/1887/16169>>.
43. Vee, C., Skitmore, R.M. (2003). Professional ethics in the construction industry. *Engineering construction and architectural management*, 10(2), pp. 117- 127.
44. Velasquez, M.G. (1998). *Business ethics, concepts and cases* (4th ed.). New Jersey:prentice hall.
45. Waldron, jeremy, "the rule of law", the stanford encyclopedia of philosophy (fall 2016 edition), edward n. Zalta (ed.), url <<https://plato.stanford.edu/archives/fall2016/entries/rule-of-law/>>